Pupil premium strategy statement

This statement details our school's use of pupil premium (and recovery premium for the 2021 to 2022 academic year) funding to help improve the attainment of our disadvantaged pupils.

It outlines our pupil premium strategy, how we intend to spend the funding in this academic year and the effect that last year's spending of pupil premium had within our school.

School overview

Detail	Data
School name	The Oldham Academy North
Number of pupils in school	1380
Proportion (%) of pupil premium eligible pupils	47%
Academic year/years that our current pupil premium strategy plan covers	2021-2024
Date this statement was published	10 th September 2021
Date on which it will be reviewed	10 th January 2021
Statement authorised by	R Hallam
Pupil premium lead	M Bowdell
Governor / Trustee lead	N Gallagher

Funding overview

Detail	Amount
Pupil premium funding allocation this academic year	£592,295

Recovery premium funding allocation this academic year	£89320
Pupil premium funding carried forward from previous years (enter £0 if not applicable)	£0
Total budget for this academic year If your school is an academy in a trust that pools this funding, state the amount available to your school this academic year	£681615

Part A: Pupil premium strategy plan

Statement of intent

At The Oldham Academy North, we believe that through being a strong TEAM made up of students, staff and all of our community, we strive for academic excellence in all we do. The intent of our PP strategy is to ensure all of our pupils, in particular those who are disadvantaged, have extremely high expectations. Through developing skills of Trust, Endurance, Autonomy and Mastery, which are the fundamental core values at the heart of our core ethos, we believe we can ensure our disadvantaged students leave us prepared for a successful journey in life.

Our focus is to ensure our students receive quality first teaching, especially in scaffolding and deepening student understanding to ensure each student can access the high-quality curriculum we offer. Quality first teaching will have the biggest impact on our student progress and we intend the outcomes of our students to be above national average, including those of SEND and disadvantage.

Our strategy coincides strongly with our school improvement plan and it's priorities to mitigate the risks which have resulted from lost learning experiences as a result of the Covid-19 pandemic. These include our initiatives on teaching, wider support but also targeted intervention/tuition to help students displaying large gaps in their knowledge.

In order to ensure we do this robustly we primarily focus on these predominant barriers to their success:

- Limited experiences regarding capital culture and future career pathways
- Low levels of literacy on transition
- Attendance and persistent absence
- Limited home support or complex family situations that present various challenges
- Students with complex or educational needs being supported to make progress

Each child entitled to PPG is unique in their situation and our response to their needs must reflect this. With this in mind, at The Oldham Academy North we have built the capacity and expertise to enable us to provide a highly personalised programme of support in order to allow each child to reach his/her full potential. Our overall aim in using PPG is to extend opportunity and to narrow the attainment and achievement gap between those entitled to PPG and those not.

Challenges

This details the key challenges to achievement that we have identified among our disadvantaged pupils.

Challenge number	Detail of challenge
1	Low attainment on entry; approximately one third of our students arrive having not made the average expected progress at KS2
2	Reading at or above chronological age; The first lockdown presented gaps in reading which will have since widened, we entered the school closures with approximately 50% of our KS3 cohort at least 7 months behind their chronological reading age
3	SEND Attainment ; Historically the gap between KS4 SEND students and their peers has been wide with SEND outcomes being significantly lower than their peers at GCSE level
4	Limited experiences and opportunities for cultural capital; Increasing opportunities and broadening pupil experiences remains a priority for our pupil premium students
5	The attendance and punctuality of Pupil Premium Students is currently below Non-PP Students; Pupil attendance, although generally good is weaker for PP eligible pupils compared to non-Pupil Premium children
6	Behaviours for learning ; The behaviour of a minority of pupil premium and non-pupil premium students is a focus for pastoral and academic staff. Poor behaviour can lead to disengagement and ultimately less successful outcomes at GCSE.
7	Limited home support or complex family situations that present various challenges; Pupils may have grown up in a household where there are a significant number of challenges to face at home which affects their motivation in school and results in difficulty coping with academic challenge
8	Low aspirations and limited understanding to future pathways; 'Disadvantaged pupils are twice as likely not to be in education, employment or training and are at a higher risk of poverty as adults'. (DfE, 2015)

Intended outcomes

This explains the outcomes we are aiming for by the end of our current strategy plan, and how we will measure whether they have been achieved.

Intended outcome	Success criteria
Improve the outcomes for all students, especially those who belong to key groups such as PP, HPA and SEND	Maths and English 4+ and 5+ Basics to be in line with FFT5 and exceed National Average. P8 score of +0.5 All key groups [PP, HPA, SEND] to achieve in line with their peer groups nationally for both P8 and Att8
Attendance to exceed national average expectations for all pupils	Attendance 97%+ for all students
To ensure a high quality reading provision	70% of all KS3 students are at or exceed their age-related reading expectation
All students, Inc. PP, receive high quality CEIAG, PSHE and are provided opportunities for enhancing 'cultural capital' through extracurricular and in-class experience	All students will have received high quality careers advice linked to the Gatsby Benchmark guidance and KS4 students will have appropriate and ambitious career pathways resulting in 0% NEETS.
	Attendance at extra-curricular clubs is +75%
All teaching staff are working at career related expectations to ensure quality first teaching drives positive student progression and outcomes	Subject outcomes to be in line with benchmark targets for students Quality first teaching in as evidenced through PAM reports
	Staff attendance to be a minimum 97%
	Staff retainment is higher than previous academic years

Activity in this academic year

This details how we intend to spend our pupil premium (and recovery premium funding) this academic year to address the challenges listed above.

Teaching (for example, CPD, recruitment and retention) Budgeted cost: £ 120328

Activity	Evidence that supports this approach	Challenge number(s) addressed
Maintain a supportive, personalised and sustained CPD cycle that allows teachers plan and deliver lessons that effectively model, explain and set clear	https://educationendowmentfoundation.org.uk/schoo l-themes/staff-deployment-development/	1, 2, 3, 4, 6
expectations so that students can build schema through the acquisition of knowledge	https://www.retrievalpractice.org/why-it-works	
	https://www.aft.org/sites/default/files/periodicals/Rosenshine.pdf	
	https://educationendowmentfoundation.org.uk/public /files/Publications/Metacognition/EEF Metacognitio n_and_self-regulated_learning.pdf	
Implement effective provisions for reading and literacy ensuring there is a model of tiered support, which increases in intensity in line with student needs and	https://educationendowmentfoundation.org.uk/public /files/Publications/Pupil_Premium_Guidance.pdf	1, 2, 3, 6
disciplinary literacy is embedded across the curriculum to develop vocabulary knowledge	https://educationendowmentfoundation.org.uk/public/files/Publications/Literacy/EEF_KS3_KS4_LITERAC Y_POSTER.pdf	

Targeted academic support (for example, tutoring, one-to-one support structured interventions) Budgeted cost: £250343

Activity	Evidence that supports this approach	Challenge number(s) addressed
Implement a bespoke and targeted intervention programme across KS4 and KS3 for all students including those with additional needs	https://educationendowmentfoundation.org.uk/the-tiered-model/2-targeted-academic-support/	1,2,3, 6
	https://engage-education.com/blog/tuition-and-intervention-planning-for-disadvantaged-pupils/	
	https://educationendowmentfoundation.org.uk/evidence- summaries/teaching-learning-toolkit/small-group-tuition/	
Coordination of a provision for children with SEN, ensuring all practitioners within the academy understand their responsibility and students are	https://educationendowmentfoundation.org.uk/tools/guidan ce-reports/making-best-use-of-teaching-assistants/	1,2,3,7
supported effectively through varying levels of intervention	https://www.gov.uk/government/publications/supporting- send/supporting-send	
	'The perfect SENCO': https://www.crownhouse.co.uk/assets/look-inside/9781781351048_REVISED.pdf	

Wider strategies (for example, related to attendance, behaviour, wellbeing)

Budgeted cost: £310944

Activity	Evidence that supports this approach	Challenge number(s) addressed
Strategically plan for curricular and extracurricular opportunities that enhance/develop students' cultural capital, character and all aspects of their personal development	https://blog.educationplatform.co.uk/2020/02/26/thinking-about-personal-development-as-a-curriculum/ https://educationendowmentfoundation.org.uk/news/supporting-schools-to-move-beyond-what-we-do-already/ https://www.gatsby.org.uk/uploads/education/reports/pdf/gatsby-sir-john-holman-good-career-guidance-2014.pdf https://www.pshe-association.org.uk/what-we-do/why-pshe-matters https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/818679/An_Unequal_Playing_Field_report.pdf	4, 7, 8
Develop and sustain a whole school approach to monitoring and improving attendance, targeting 97%+	https://www.sec-ed.co.uk/best-practice/strategies-for-reversing-poor-school-attendance/ http://northumberlandeducation.co.uk/wp-content/uploads/2016/08/PPAttendancestrategies.pdf	5, 7

	https://www.k12dive.com/news/8-ways-to-prevent- chronic-absenteeism/527794/	
Ensure strategic collaboration between the pastoral and the Quality of Education team to promote positive learning behaviours over passivity	https://educationendowmentfoundation.org.uk/evidence-e-summaries/evidence-reviews/behaviour/	6,7
	https://edexec.co.uk/good-behaviour-is-a-necessary- condition-for-learning-new-ofsted-commentary- released/	
	https://www.sec-ed.co.uk/best-practice/positive-reinforcement-techniques-and-ideas/	

Total budgeted cost: £ 682,485

Part B: Review of outcomes in the previous academic year

Pupil premium strategy outcomes

This details the impact that our pupil premium activity had on pupils in the 2020 to 2021 academic year.

	Review	w of expenditur	e and im	pact			
pupils.	u allocated and used the Pupil Premium Funding entry; approximately one third of our stude				·		nes for eligible
Desired outcome	Chosen action/ approach	Impact: Did criteria? If no	•	the succ	ess	Lessons learned - (whether you will continue with this approach and your intended changes for the year ahead)	Cost
a P8 score in line with or better	udents eligible for PP achieve In-School Initiatives; P8 score in line with or better A range of programmes and incentives			s 4+ En ths	glish	- Quality first teaching will remain	£91477
than national non-PP students	(both in-house and external) offered to students to offer further opportunities	Date	2019	2020	2021	the strongest strategy for ensuring that our disadvantaged students	
	and personal enrichment to help boost	PP	47%	52%	62%	perform at least as well as non-dis-	
	GCSE results, these include Booster Week-	Non PP	59%	66%	69%	advantaged students nationally. SLT	
	ends, 1:1 tuition and Staff CPD.	LA Non PP National	65%			learning walks, book scrutiny and	
	Revision and homework club/ Saturday school:	National Non PP	72%			quality of education meetings wit middle leaders will ensure an effec-	
		PP results hav		cantly in	creased	tive and supportive programme to	
		over the past	_	-			
	formance throughout the year and be given the opportunity for small group tuition in a classroom environment from	line with LA N projected incr bring them in peers within t	on PP ou ease cou line with	utcomes ntinues t n their n	. If the his will on-PP	-Revision materials /subscriptions supported students in lessons/at home and allowed teachers to refer to them during consolidation which had a positive impact	

2) Reading, literacy ar	each student for each subject they take. IT Subscriptions and Resources: New Mac books and software have been purchased so students can access the music software they need for their GCSE along with IT subscriptions such as maths and Science revision materials In numeracy skills below age related expended. Approximately one third of students ha			-			
Desired outcome	Chosen action/ approach	Impact: Did you meet the success criteria? If not why?				Lessons learned	Cost
in English/Maths in line with or better than non-PP students within the local authority	Maths Teacher: A highly skilled Maths teacher has been appointed to join the Maths faculty to help to deliver outstanding results for all students. Literacy and Numeracy Coordinator: A literacy and numeracy coordinator has been appointed to help to drive improvements in the standards of literacy and numeracy across the school. Books (Library): Reading books supplied to all students. Students to be given one book per half term to take home and keep.	Implementation had positive in for all KS3 studyear Group 7 8 9 KS4 Outcomes Cross Over Date PP Non PP LA Non PP	mpact or dents: Readin	n the real state of the real s	ess [Y/M]	- Reading has since been improved with the implementation of strand 1 and strand 2 of 'The improving Reading Strategy at TOAN' -Numeracy interventions led by a specialist have been more effective and this support will continue -Disciplinary literacy will need further embedment into lessons following the summer cycle of CPD to ensure students are using subject specific tier 3 vocabulary	£59194.15

3) Limited attainment of HPA		National Non PP PP results hav over the past line with LA N	two yea on PP o	rs and a utcomes	re now in		than their
peers at GCSE level.		1				, - -	
All students classified as HPA will achieve a positive P8 Score in line or better than students classified as middle ability	achievement of our top students encouraging them to challenge themselves academically to achieve the best outcomes possible. Brilliant Club The Brilliant Club seeks to utilise the expertise and passion of PhD	Impact: Did criteria? If in HPA students for intervention these challeng wards grade Stained this year academy has	have be on this a ged the sos. score of ar, the h	en targe cademic students +0.41 wa	eted c year, s to- as at-	High profile discussions during COBRA meetings will continue as this worked well at forming actions and reviewing the impact The G&T coordinator role has now been relinquished and the monitoring of this cohort will now be done at a senior leadership level Further academic mentoring will be in place for those students who are below target level	Cost £5796

Desired outcome	Chosen action/ approach	Impact: Did you meet the success criteria? If not why?				5	Lessons learned	£115640
All SEND students achieve a P8 score in line with their non-SEND peers.	Academic Targeted Intervention: Academic Targeted intervention staff to Support the most vulnerable students who require support for additional needs in order to be in line with their peers.	SEND outcomes have improved rapidly. A8 gap is now very marginal [0.08] between SEND/Non SEND students.					-Review of the SEND register in AUT meant some students were taken off due to no substantial rea- son that they were on, this gave a clearer focus on those that needed	
	Employ Additional Needs support staff to Support the most vulnerable students	Results	nt	4+	nt	5+	additional support	
	who require support for additional needs	Date	201 9	202 1	201 9	202 1	Continued CPD and quality assurance will continue, in particular for	
	in order to be in line with their peers.	Overall	34 %	42 %	17 %	34 %	teaching assistants as well as teaching staff	
		Maths & English (Best Of)	22 %	35 %	6%	22 %		
		Maths	22 %	44 %	11 %	22 %		
		English	27	39	20	26		
		Language	%	%	%	%		
		English Literature	33	39 %	13 %	26 %		
5) Limited experiences in regar	rds to cultural capital; Increasing opportuni	ties and broad	ening p	upil e	xperie	nces re	mains a priority for our pupil premiu	m students
Desired outcome	Chosen action/ approach Music Tuition: Oldham music service	Impact: Did you meet the success criteria? If not why?			uccess		Lessons learned	Cost
Pupil Premium students continue to receive high quality cultural capital experiences and opportunities	provide tuition for a variety of instruments. For example drums, trumpet, violin, keyboard etc. Singing lessons for all students in Year 7 and 8. A wider curriculum programme for	The Academy has now received a Bronze award for the PSHE curricu- lum we deliver. Gatsby Benchmarks:			curric		Music tuition will continue but aimed at a larger cohort alongside more musical performance so that students can show case what they have learned	£112540
	pupil welfare and development [PSHE/RSE]			l atio	% of school	ols	PSHE/RSE has been implemented effectively this year and a review	

of the curriculum will ensure fur-

ther improvements are made

meeting

n

The implementation of a high quality

PSHE/RSE curriculum with a budget

	effectively managed by the PSHE coordinator E-ACT Passport Programme: to raise aspirations and develop academic endurance. (A bespoke programme of 60 activities linked to the world of work to build up students "soft skills" and expose students to jobs and experiences of work.) Languages trip to Spain: Students are given the opportunity to widen their cultural capital and be inspired further to take a GCSE language qualification	2 3 4 5 6 7 8	100% 100% 100% 100% 100% 90% 100%	this Benchmar k Nationally 6% 32% 13% 26% 38% 37% 13% 49%	Due to the pandemic trips have been limited however in school experiences and virtual experiences have still offered cultural capital, these will continue next year Extracurricular clubs have been successful and a strong attendance seen- monitoring attendance and broadening the offer across the curriculum will continue to be a priority
School Trips: Students will visit a number of places and countries over the academic year to build their cultural capital. Extracurricular clubs: A range of extracurricular activities will be available for all students to take part in and enrich their school experience	counters to	ave meaning o support the I future path	ir cultural		

6) The attendance and punctuality of Pupil Premium Students is currently below Non-PP Students; Pupil attendance, although generally good is weaker for PP eligible pupils compared to non Pupil Premium children

Desired outcome

Attendance and punctuality to exceed national average expectations for students. The attendance target is a minimum of 96.5% for all students at The Oldham Academy North.

Chosen action/approach

School Transport costs: Free Bus passes for Student Premium students needing support with the cost of getting to school.

Attendance improvement interventions:

Money available to be spend on strategies to improve attendance such as rewards for improving attendance and providing support for families who have barriers for getting to school

Impact: Did you meet the success
criteria? If not why?

Category	2019-2	2020	2020-	-2021
	PP	Non	PP	No
		PP		n
				PP
Attendanc	92%	95%	84%	90%
е				

Covid has presented its own challenge in Oldham, with the region being in the highest percentile of cases nationally. Public transport has been a barrier in the region alongside parental engagement due to the worry surrounding risks due to the virus.

Lessons learned

-A new attendance strategy is now in place to ensure student attendance is supported and challenged. This includes routine procedures by the attendance and pastoral team and supported by SEND/Safeguarding team where applicable

-Re-allocation of funds from the bus to bus tickets and employment of staff to support students was successful and will be established moving forward-engagement of families is still a common barrier

Cost £53000

lamines is still a common partier

7) Behaviours for learning; The behaviour of a minority of pupil premium and non-pupil premium students is a focus for pastoral and academic staff. Poor behaviour can lead to disengagement and ultimately less successful outcomes at GCSE.

Desired outcome

Reduction in negative behaviour logs and fixed term exclusions

More opportunities for students to study within the academy through effective Alternative Provision.

Chosen action/ approach

30% Progress Leaders:

Progress leaders to support disadvantaged students to improve their behaviour, attendance and academic outcomes.

Alternative Provision: Fully support our students who have become disengaged and need significant academic and pastoral guidance by having effective restorative behaviour

Impact: Did you meet the success criteria? If not why?

Behaviour at the academy has improved dramatically since the last academic year.

Categor y	2019	-2020		20- 21
	PP	Non PP	PP	No n PP
C3 Behavio ur	2352	1482	219	181

Lessons learned

£59250

Cost

of the 'habits' and behavior policy will remain

AP has worked well at supporting a curriculum that enhances the wellbeing of our most vulnerable students

Behavior at the academy is

deemed good and continuation

C	opportunities for all students inc. pupil	C4	603	268	22	12	
ŗ	premium	Behavio					
4	Achievement rewards: To	ur					
a	acknowledge student attainment,	FTE	101	25	1	1	
	notivation and positive ethos	*No. of					
	notivation and positive ethos	FTE's					
		(not					
		sessions					
		/days)					

8) Limited home support or complex family situations that present various challenges; Pupils may have grown up in a household where academic aspiration is limited and/or they may have a significant number of challenges to face at home which affects their motivation in school and results in difficulty coping with academic challenge

Desired	outcome
DCSIICA	Outcome

Support the health and wellbeing of pupils eligible for PP and ensure all pupils are given opportunities to study independently within the academy

Chosen action/approach

Medical Welfare Officer: A medical welfare officer is employed by the Academy to support with the health needs of our students to help reduce sicknesses and absences

Counsellor: Counselling and Anger management services will be provided by a school counsellor to ensure the students get the mental health support they need as this has been identified as a barrier for them to access education.

Librarian: A Librarian has been appointed to manage the library facilities and support students to access books and resources to aid their learning

Impact: Did you meet the success criteria? If not why?

Students are supported, attendance has been a barrier to offer opportunities of support.

Category	2019-2	2020	2020-2021	
	PP Non		PP	No
		PP		n
				PP
Attendanc	92%	95%	84%	90%
е				

Covid has presented its own challenge in Oldham, with the region being in the highest percentile of cases nationally. Public transport has been a barrier in the region alongside parental engagement due to the worry surrounding risks due to the virus.

Lessons learned

With the new challenges faced by the pandemic, the medical

Cost

welfare officer supported students and families who were affected and ensured testing and communication was in place

The counsellor has a case of students to support to ensure their mental health is looked after and they feel supported in lessons

Reading is now more high profile and supports students in acquiring skills they need to access the curriculum

Desired outcome	eprivation in the country on the IDACI pro Chosen action/ approach	Impact: Did you meet the success	Lessons learned	Cost
All students, including		criteria? If not why?		£16000
hose eligible for PP, have	In house catering breakfast:		The academy will continue to	
he basic fundamentals	Student who arrive at school early for	Funds were used to support re-	support our most vulnerable stu-	
provided to them by the	breakfast (between 7:30 and 8:30) can	sourcing families for online ac-	dents and their families to en-	
Academy to support learn-	opt for cereal, water, fruit and toast.	cess to learning during the pan-	sure that there are no barriers to	
ng and embed high expecations these include	They are then ready for learning.	demic which saw 0ver 70% of our	accessing academic pathways.	
	Uniform and Equipment:	students access high quality,		
	Students that are unable to afford	online provision.		
	their own uniform to be provided with			
	the uniform they need to reduce non-			
	attendance and detentions.			
	Welfare Budget:			
	The welfare budget is owned by the			
	pastoral team and used in extreme			
	cases where students need extra			
	financial support to access education.			
	Eg. When they have been put in			
	temporary accommodation			
LO) Low aspirations and lim	ited understanding to future pathways; 'Dis	sadvantaged pupils are twice as likely not	to be in education, employment or t	raining an
are at a higher risk of pover	ty as adults'. (DfE, 2015)		,	
Desired outcome	Chosen action/ approach	Impact: Did you meet the success criteria? If not why?	Lessons learned	Cost
upil Premium students	Careers and CEIAG Co-Ordinator:			£10812
ontinue to receive high	Careers programme lead to raise the	All Year 11 have had follow up ca-	Continuation of the strategy for	
uality CIAG and are pro-	aspirations of students and to	reers meetings to support further	careers to ensure appropriate	
ided career learning op-	effectively track the academic and	options for career paths. All stu-	destinations are selected by indi-	
portunities.	wellbeing impact on PP and non-PP	dents have had college and sixth	vidual students	
	students	form interviews except 2 stu-		

Careers Programme and Employer Interactions [CEIAG] Budget To allocate a budget to the Careers programme lead to raise the aspirations of students and to effectively track the academic and wellbeing impact on PP and non-PP studentsand to facilitate students having two further education/employer/careers interactions as a minimum per year	dents [one PA and one MM]- Careers lead at support school completing careers interview for MM and PA student will be invited in to support guidance meeting. Currently 0.01% NEET.
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Externally provided programmes

Please include the names of any non-DfE programmes that you purchased in the previous academic year. This will help the Department for Education identify which ones are popular in England

Programme	Provider

Service pupil premium funding (optional)

For schools that receive this funding, you may wish to provide the following information:

Measure	Details
How did you spend your service pupil premium allocation last academic year?	
What was the impact of that spending on service pupil premium eligible pupils?	

Further information (optional)

Use this space to provide any further information about your pupil premium strategy. For example, about your strategy planning, or other activity that you are implementing to support disadvantaged pupils, that is not dependent on pupil premium or recovery premium funding.